



#### ANGEL STRATEGIC PARTENSHIP

2017-1-EN01-KA201-037369 - Duration agreement 01/09/2017 - 31/12/2020

### COMPETENCY REFERENCE FRAMEWORK DESIGNED BYTHE ACTORS OF THE ANGEL PROJECT

#### ORGANISATIONAL POLE

CO.1: Co-construct a national, pan-European or international network of classlabs ("change support laboratories").

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- P1: Experiments in her daily work environment with one or the other proposal of a classlab.
- P2: Makes her daily work environment a classlab.
- P3: Takes part in the development of the classlab in his/her establishment.
- P4: Contributes in an original way to the development of his or her school's classlab.
- P5: Participates in the development of a national, pan-European or international network of classlabs.
- P6: Contributes in an original way to the development of a national, pan-European or international network of classlabs.
- P7: Mobilises its expertise to support other national, pan-European or international projects.

#### **ORGANISATIONAL POLE**

# CO.2: Steering by developing distributed leadership.

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- P1: Takes responsibility within his or her daily work environment towards the actors in his or her charge.
- P2: Distributes responsibilities between the actors he is in charge of within his daily work environment.
- P3: Takes on certain responsibilities within his/her establishment.
- P4: Demonstrates leadership within his/her institution.
- P5: Takes responsibilities within a network of external actors.
- P6: Demonstrates leadership within a network of external actors.





P7: Uses his/her leadership to reflect on practices (learning, teaching or steering) and the effects of networks of actors at national, pan-European or international level.

# **ORGANISATIONAL POLE**

# CO.3: Using digital resources to develop innovation.

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- P1: Uses digital resources in his/her daily work environment to facilitate or support his/her personal practice (learning, teaching or piloting).
- P2: Uses digital resources in his or her daily work environment to strengthen interaction with the actors in his or her care.
- P3: Is interested in new resources acquired or likely to be acquired in his/her institution.
- P4: Actively engages with players in the institution in experimenting with forms of use of digital resources that enable innovative practices (learning, teaching or management).
- P5: Is interested in digital resources and use practices (learning, teaching or piloting) carried out at national, pan-European or international level.
- P6: Actively engages with stakeholders in a national, pan-European or international project in the experimentation of forms of use of digital resources enabling innovative practices (learning, teaching or piloting).
- P7: Mobilises its acquired expertise to support other innovation projects.

#### **COMMUNICATION POLE**

# CC 1 : Co-constructing a community of learning and practice.

### CC.1: Co-constructing a community of learning and practice.

- P1: Accompanies the actors he is in charge of in his daily work environment.
- P2: Makes his daily work environment a learning community.
- P3: Takes an interest in the practices (learning, teaching or steering) and innovations of the players in his/her institution.
- P4: Shares practices (learning, pedagogical or steering) and innovations between players to make his/her establishment a learning organisation.
- P5: Is interested in the practices (learning, teaching or steering) and innovations of players from outside the institution.





P6: Sharing of practices (learning, teaching or piloting) and innovations with external players in the context of a national, pan-European or international co-learning network.

P7: Puts its acquired expertise at the service of the development of co-learning networks at national, pan-European or international level.

#### **COMMUNICATION POLE**

# CC 2: Collaborate with internal and external partners.

#### CC.2: Collaborate with internal and external partners.

- P1: Responds willingly to requests or solicitations from the actors under his or her responsibility.
- P2: Builds partnerships with the actors for whom it is responsible.
- P3: Responds willingly to requests or requests from the players in his/her institution.
- P4: Establishes partnerships with the players in the institution.
- P5: Responds willingly to requests or solicitations from players outside his/her institution.
- P6: Establishes partnerships with players outside the school.
- P7: Mobilises its expertise to reflect on practices (learning, teaching or steering) and the effects of the partnership at national, pan-European or international level.

#### **COMMUNICATION POLE**

## CC 3: Use digital resources to communicate with the various stakeholders.

#### CC.3: Use digital resources to communicate with the various stakeholders.

- P1: Uses digital resources in his daily work environment to communicate information with the actors he is in charge of.
- P2: Uses digital resources in his daily work environment to set up an interactive information processing system between the players he is in charge of.
- P3: Uses the institution's digital communication resources in accordance with the prescribed rules.
- P4: Uses the institution's digital communication resources for various collaborative projects with internal or external players.
- P5: Is interested in digital communication resources used at national, pan-European or international level.





P6: Actively engages with national, pan-European or international project stakeholders in the use of common digital communication resources.

P7: Mobilises its acquired expertise to support the implementation of digital communication devices.

#### REFLECTIVE POLE

## CR1: Co-constructing a personal and institutional professional project.

# CR.1: Co-constructing a personal and institutional professional project.

- P1: Participates willingly in training courses for personal professional development purposes.
- P2: Proactively solicits training or coaching opportunities for personal professional development purposes.
- P3: Willingly participates in training for the development of a collective or institutional project.
- P4: Proactively seeks training or coaching opportunities for the development of a project of a group or institution.
- P5: Willingly participates in training to contribute to the co-construction of a national, pan-European or international project.
- P6: Proactively solicits training or coaching opportunities to contribute to the co-construction of a national, pan-European or international project.
- P7: Mobilises its expertise to support external personal and institutional professional development projects.

#### **REFLECTIVE POLE**

## CR2: Adopt a critical and metacognitive stance to analyse one's practices (learning, teaching or piloting).

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- P1: Regularly assesses the effects of the practices (learning, teaching or steering) carried out in his daily work environment on the players he is in charge of.
- P2: Analyses what in his daily functioning (practices, postures, desired effects) needs to be regulated or questioned.
- P3: Co-evaluates with stakeholders the effects of the practices (learning, teaching or steering) carried out with reference to the institution's project.
- P4: Co-analyses with stakeholders what needs to be regulated or questioned in the institutional functioning.
- P5: Co-evaluates with actors of the national, pan-European or international network the effects of the practices (learning, teaching or steering) carried out in partnership.
- P6: Co-analyses with actors of the national, pan-European or international network what needs to be regulated or questioned.
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P7: Mobilises its expertise to support external projects of critical and metacognitive analysis of practices (learning, pedagogical or steering).

## **REFLECTIVE POLE**

# CR3: Use digital resources to continue training.

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- P1: Regularly consults information sites for professional use.
- P2: Engages in distance learning modules with reference to a personal professional development project.
- P3: Takes part in training modules offered by his/her institution as part of a digital development project.
- P4: Engages in using digital resources in a team or network of co-training and professional co-coaching.
- P5: Participates using digital resources in training modules organised as part of a national, pan-European or international project.
- P6: Engages using digital resources in a national, pan-European or international network of co-training and professional co-support.
- P7: Mobilises its expertise to support external projects of digital co-training and co-coaching networks